

Place: 466 George St.- Multi-purpose Room/Zoom

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BOARD MINUTES		
Present: In Person: John Lyons, Jessica Drover, Stephanie MacLaren, Sandra Hamilton, Zoom: Jason Ward, Heather Temple, Jim Shipley,		
aroline Monsell		
Staff Participants: In Person: Mark		
Regrets: Mary Reader, Matt Wilkir		
Guest(s): Shelby Hewkin, Senior Finance and Operational Analyst		
Chair: John Lyons, President	Recorder: Karen Wolff, Executive Administrative Assistant	
Co-Chair:		
Item / Topic	Discussion / Decision / Action / Motion	
Welcome and Introductions	John welcomed everyone to tonight's board meeting.	
1. Call to Order	Call to order at 5:02pm. Quorum met.	
2. Land Acknowledgement	Jason Ward presented the Land Acknowledgement adding his personal reflection.	
3. Declaration of Conflict	None	
4. Approval of June 21, 2023	Motion: To approve the June 21, 2023 agenda.	
Agenda	Moved: Heather Temple	
	Seconded: Sandra Hamilton	
	Carried	
5. Board Volunteer Hours	• Caroline Monsell (2), Heather Temple (7), Jason Ward (3), Jessica Drover (4), Jim Shipley (4),	
	John Lyons (9), Mary Reader (A), Matthew Wilkins (A), Sandra Hamilton (3), Stephanie MacLaren (3)	
Quality Improvement – Program Pr	esentation	
6a). Audited Financial Statements	Deferred to August 16, 2023	
2022-23	Deletied to August 10, 2023	
6b). Quality Assurance Measures	Shelby Hewkin, Senior Finance and Operational Analyst, presented a Quality Improvement (Q.I.)	
(QAM) Financial Audit	PowerPoint presentation on the Quality Assurance Measures (QAM) financial audit to the board of	
Presentation	directors identifying/highlighting:	
	That QAM is governed by Services and Supports to Promote the Social Inclusion of Persons with	
	Developmental Disabilities Act, 2008.	
	That the Dual Diagnosis program is funded by the Ministry of Children, Community and Social Services	
	(MCCSS), which falls under the QAM.	



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•	An annual calendar year audit of the trustee process is required to meet QAM standards.
•	That the goal of the Trustee program is to provide financial planning support and facilitate fiscal

- That the outcome of the Trustee program is to support clients in managing their finances and plan for their future.
- The outcome of the audit attests that we are safeguarding the assets of vulnerable clients and that the transactions are complete and accurate. In addition, we attest that the auditor verified expenses, income, names on bills and approvals were complete.
- Identified the Trustee process beginning with a referral to the Trustee program, enlisting a program agreement, collaborating customized budget preparation, and facilitate and document financial transactions. There is ongoing coaching and mentoring throughout the process.
- Identified the steps of the Trustee audit:
 - There are 31 clients in total.

responsibility with our clients.

- All income, expenses, BMO transactions and cash transactions are verified with Quicken and physical documentation.
- Any 'findings' (corrections) discovered are made during the audit review process.
- Noted improvements from the last audit: saving electronic copies of BMO EFT transactions increased efficiency / provided grocery card cheque requests / hosted one, 4th year Trent student to complete the audit during staffing constraints at year end, which proved to be beneficial.
- Last year it took 14.3 days to complete the audit, and 10.6 days this year. Goal was to reduce time by 2 days in 2023 audit improvement of 3.7 days.
- Recommendations and Mitigating Controls:
 - Audit EFT items quarterly
 - Across all programs, create consistency with filing directive.
 - File more documents electronically ODSP, GST, Trillium, GAINS, OAS, Rent
 - Stop bundling of multiple funds request create individual transactions in Quicken.
 - Increase communication between finance and trustee to stay on top of billing for call-a-cab.
- This presentation meets Accreditation Standards.
- A Question and Answer period followed.

7. Board Discussion Q.I. Program Presentation

- John noted that the trustee program is fulfilling work and very satisfying for the client.
- Jim acknowledged the great efficiencies in the trustee program.
- Board member expressed it was a 'feel good' presentation.
- Shelby's board QAM presentation was well received by board members.



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8. Consent Agenda Acceptance a) Board minutes from May 17, 2023 b) CEO Report – June 2023	 Ellen pointed out that all clients are voluntary and that you do not have to be a client to be in the program. Random audits will be added next year p/Ellen. Trent University is offering an internship program with CMHA, which is being reviewed. Motion: To accept the following Consent Agenda items as presented: May 17, 2023 board meeting minutes CEO Report Moved: Stephanie MacLaren Seconded: Jason Ward Carried
9. Items Extracted from the Consent Agenda	 Mark advised that there has been no response to date on the Ministry Zoning Order (MZO) to expedite the rezoning process at 24 Paddock Wood. No funding letter, for Paddock Wood, has been received to date from the Ministry of Health p/Mark. Paddock Wood has been toured for retrofit and priced at \$300k-\$400k. Renovation plans were reviewed. The lower level will have (6) beds. Ellen met with the Safe Beds/Crisis team regarding the eventual move from Paddock Wood to 219 Park Place and dynamic ideas were exchanged. The Crisis team are engaged and hopeful for the new transition. Have applied for a United Way funding request for lifts/beds.
10. Monthly Financial Report a) Statement of Revenue & Expense - Ministry Funded b) Statement of Revenue & Expense - Other Funded c) Statement of Revenue & Expense - Fundraising/Fund Development for month ending May 31, 2023 d) Financial Report - (Narrative) for month ending May 31, 2023	 Ellen Watkins reviewed the following financial statements with board members: a) Statement of Revenue & Expense – Ministry Funded b) Statement of Revenue & Expense – Other Funded c) Statement of Revenue & Expense – Community Engagement d) Financial Report – (Narrative) April 1, 2023 to May 31, 2023 Audit preparation and the transitioning from previous auditor's format to the new format with Grant Thorton is still in progress with a significant amount of work p/Ellen. There are cost over runs on the audit p/Ellen. Ellen is recommending that there are no more than 5-year tenders for the organization's financial auditors. Dr. Hudson, psychiatrist, has given CMHA notice. Will need to replace him. Projecting a balanced budget, ministry aware of extended audit into August.



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	 May use fund raised reserves to overcome deficit while waiting on the 5% budget increase from the Ministry of Health that was announced in March 2023. 2% increase not included in monthly revenue deposit. Total Operating Budget for 2023/24 - \$17,668,334 Motion: To accept the above-noted Statements of Revenue & Expense and Financial Report for month ending May 31, 2023. Moved: Jessica Drover Seconded: Stephanie MacLaren Carried
11. Urgent Matter	None
Business Arising	
12. a) None	None
New Business	
13. a) Mark Graham – Retirement Announcement	 Mark Graham, CEO of CMHA HKPR for the past 31 years (July 13th, 2023), presented his 'letter of retirement' to the CMHA HKPR Board of Directors. Mark's retirement will be effective January 31, 2024. In 1992 Mark started his career with a staff complement of 28 and an operating budget of \$1.2 million. CMHA HKPR now as 188 employees and an operating budget of just over \$17.6 million. Through Mark's leadership and dedicated employees, CMHA HKPR offers over 20 programs and services across the four counties. As board president, John Lyons, explained "although it is hard to sum up a 31-year career, one word comes to mind and that is prodigious." John Lyons and all the board members wish nothing but the best for Mark and his family. Mark shared his sentiments over the past 31 years with board members.
Correspondence	
14. a) None	• None
In Camera Session	
15. IN Camera Agenda (under separate cover)	Motion: To move 'In Camera' Moved: Sandra Hamilton Seconded: Heather Temple Carried



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	Rise and Report: To accept the HR Report as presented.
	Moved: Stephanie MacLaren
	Seconded: Caroline Monsell
	Carried
	Motion: To rise from IN Camera
	Moved: Stephanie MacLaren
	Seconded: Caroline Monsell
	Carried
Anything Else:	
16. Round Table Discussions	No board meeting in July. Reconvene August 16, 2023.
17. Adjournment	Motion: To adjourn the meeting at 7:07pm.
	Moved: Heather Temple
	Seconded: Jason Ward
	Carried